

Howard Young Medical Center, Inc.
240 Maple Street
Woodruff, WI 54568-0470
(715) 356-8000

Type: GMS
Control: Other Not for Profit
Fiscal Year: 04/01/01 to 03/31/02

County: Oneida
Analysis Area: North Central (6)
Volume Group: 4

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 6		Volume Group 4		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	78.2%	57.4%	1.36	62.1%	1.26	50.4%	1.55	76.1%	1.03
Obstetrics	48.9%	39.6%	1.23	42.4%	1.15	30.6%	1.60	41.9%	1.17
Pediatrics	. %	48.0%	.	53.9%	.	22.2%	.	. %	.
Total hospital	66.0%	55.9%	1.18	64.4%	1.02	47.3%	1.39	62.4%	1.06
Average Census (Patients)									
Adult medical-surgical	32.9	30.4	1.08	30.1	1.09	16.9	1.95	32.0	1.03
Obstetrics	2.4	3.9	0.63	3.0	0.82	1.8	1.37	2.1	1.17
Pediatrics	0.0	1.8	0.00	1.4	0.00	0.1	0.00	0.0	.
Total hospital	42.9	55.4	0.77	51.9	0.83	23.1	1.86	40.6	1.06
Average Length of Stay (Days)									
Adult medical-surgical	3.5	3.9	0.89	3.9	0.91	3.4	1.04	3.3	1.07
Obstetrics	2.5	2.4	1.06	2.5	1.03	2.3	1.12	2.3	1.10
Pediatrics	.	2.4	.	3.0	.	2.1	.	.	.
Total hospital	4.0	4.3	0.92	3.9	1.03	3.5	1.15	3.1	1.27
Surgical Operations									
Inpatient	1,541	1,424	1.08	1,480	1.04	639	2.41	1,605	0.96
Outpatient	1,417	3,187	0.44	1,841	0.77	2,057	0.69	1,350	1.05
Inpatient as % of all surgeries	52.1%	30.9%	1.69	44.6%	1.17	23.7%	2.20	54.3%	0.96
Outpatient Visits									
Non-emergency visits	64,135	75,046	0.85	49,906	1.29	46,302	1.39	66,620	0.96
Emergency visits	12,371	14,086	0.88	11,727	1.05	11,109	1.11	12,478	0.99
Full-time Equivalents (FTEs)									
Administrators	11.0	14.8	0.74	12.2	0.90	10.0	1.10	13.0	0.85
Nurses, licensed	120.7	160.1	0.75	135.1	0.89	78.8	1.53	104.3	1.16
Ancillary nursing personnel	0.0	54.3	0.00	67.3	0.00	25.5	0.00	0.0	.
All other personnel	314.4	384.2	0.82	331.8	0.95	202.3	1.55	311.9	1.01
Total FTEs	446.1	613.5	0.73	546.4	0.82	316.6	1.41	429.2	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	17.7	14.6	1.21	13.5	1.31	18.0	0.98	17.8	0.99
Nurses, licensed	193.9	157.9	1.23	150.3	1.29	141.5	1.37	142.6	1.36
Ancillary nursing personnel	0.0	53.6	0.00	74.8	0.00	45.8	0.00	0.0	.
All other personnel	505.1	378.9	1.33	369.1	1.37	363.5	1.39	426.4	1.18
Total FTEs	716.7	605.0	1.18	607.8	1.18	568.9	1.26	586.8	1.22

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	65	Health maintenance		Beds set up and staffed	5	Bassinets	9
Discharges	4,452	organization (HMO)	Yes	Discharges	192	Total births	330
Inpatient days	15,648	Preferred Provider		Inpatient days	1,089	Newborn days	693
		organization (PPO)	Yes				

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 03/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	1	42	3,422	11,995	78.2%	32.9	3.5
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	1	8	51	795	27.2%	2.2	15.6
Hospice	1	3	18	56	5.1%	0.2	3.1
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	5	351	892	48.9%	2.4	2.5
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	2	0	0	0	. %	0.0	.
Burn care	2	0	0	0	. %	0.0	.
Mixed intensive care	1	7	381	1,910	74.8%	5.2	5.0
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	2	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	11	0	11.0	Radiological services personnel	13	2	14.0
Physicians and dentists	2	0	2.0	Occupational therapists	3	0	3.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	1	0.5
Registered nurses	80	40	111.0	Physical therapists	8	0	8.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	4	0	4.0
Licensed practical nurses	6	2	7.7	Recreational therapists	0	1	0.5
Ancillary nursing personnel	0	0	0.0	Psychologists	2	0	2.0
Physician assistants	1	0	1.0	Social workers	1	0	1.0
Nurse Practitioners	2	0	2.0	All other health professionals	48	15	55.5
Medical records personnel	9	1	9.6	All other personnel	140	78	182.9
Pharmacy personnel	7	6	9.5				
Clinical laboratory personnel	20	3	21.0	TOTAL	357	149	446.1

Howard Young Medical Center, Inc.
Woodruff

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$73,134,268	Cash and cash equivalents	\$11,303,521	Current liabilities	\$4,003,082
Less deductions	26,491,599	Net Patient receivables	6,228,592	Long-term debt	24,414,518
Net patient revenue	46,642,669	Other receivables	747,367	Other liabilities	0
Plus other revenue	4,188,069	Land, bldgs and equip: Net	37,047,280	Subtotal	28,417,600
Total revenue	50,830,738	Other assets	43,649,731		
Less expenses	49,789,314			Unrestricted fund balance	70,558,891
Nonoperating gains/losses	2,130,889	Total Assets	\$98,976,491	Total liabilities & fund balance	\$98,976,491
Net Income	\$3,172,313			Restricted fund balances	\$2,195,129

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 6		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$38,553,964]	52.7%	41.7%	1.27	48.8%	1.08	46.7%	1.13	54.2%	0.97
Medical Assistance [\$5,067,754]	6.9%	9.0%	0.77	8.0%	0.87	7.5%	0.92	5.7%	1.22
Commercial [\$25,541,956]	34.9%	43.2%	0.81	38.8%	0.90	39.8%	0.88	33.8%	1.03
All other [\$3,970,594]	5.4%	6.1%	0.89	4.4%	1.22	6.0%	0.91	6.4%	0.85
Deductions as % of Total Gross Patient Revenue									
Medicare [\$20,355,811]	27.8%	23.7%	1.17	24.1%	1.16	25.5%	1.09	27.6%	1.01
Medical Assistance [\$2,737,328]	3.7%	6.0%	0.63	5.0%	0.75	4.6%	0.82	2.8%	1.32
Commercial [\$3,014,112]	4.1%	9.4%	0.44	3.5%	1.17	5.6%	0.74	4.1%	1.01
Charity care [\$384,348]	0.5%	1.2%	0.44	1.5%	0.35	1.0%	0.51	0.7%	0.70
All other [\$0]	0.0%	1.4%	0.00	0.3%	0.00	0.6%	0.00	0.0%	.
Total deductions [\$26,491,599]	36.2%	41.7%	0.87	34.4%	1.05	37.3%	0.97	35.3%	1.03
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	8.2%	5.1%	1.62	4.0%	2.08	3.8%	2.19	8.0%	1.03
Net gains/losses as % of net income	67.2%	5.3%	12.68	-16.9%	-4.0	11.2%	6.00	-3437.4%	-0.02
Expenses as % of Total Expenses									
Salary/fringe benefit[\$21,974,103]	44.1%	47.8%	0.92	49.2%	0.90	53.6%	0.82	45.0%	0.98
Supplies and services[\$20,647,217]	41.5%	40.5%	1.02	38.8%	1.07	33.6%	1.23	42.8%	0.97
Capital component [\$4,595,555]	9.2%	8.7%	1.06	9.6%	0.96	9.5%	0.98	9.0%	1.02
Bad debt [\$2,572,439]	5.2%	3.0%	1.73	2.4%	2.13	3.4%	1.53	3.2%	1.61
Fiscal Statistics									
Operating margin	2.0%	6.1%	0.34	6.4%	0.32	3.7%	0.56	-4.2%	-0.48
Total hospital profit margin	6.0%	6.4%	0.94	5.5%	1.08	4.1%	1.46	-0.1%	-52.05
Return on equity	4.5%	10.0%	0.45	8.0%	0.56	5.3%	0.85	-0.2%	-25.04
Current ratio	4.9	2.5	1.92	1.9	2.53	3.3	1.47	2.6	1.86
Days in net patient accounts receivable	48.7	57.8	0.84	56.4	0.86	59.9	0.81	.	.
Average payment period	31.3	52.6	0.60	62.2	0.50	47.3	0.66	56.8	0.55
Equity financing	71.3%	56.2%	1.27	59.1%	1.21	59.7%	1.19	49.5%	1.44
Long-term debt to equity ratio	0.3	0.5	0.73	0.5	0.74	0.4	0.88	0.8	0.44
Times interest earned	3.3	5.0	0.66	5.0	0.66	2.9	1.14	1.0	3.44
Total asset turnover	0.5	0.9	0.58	0.9	0.59	0.8	0.68	0.7	0.69
Average age of plant: years	9.5	9.5	0.99	9.5	1.00	8.7	1.09	8.7	1.09
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	7.4%	.
Output gross rev (% of total gross pt. rev)	38.8%	44.1%	0.88	40.4%	0.96	57.7%	0.67	38.5%	1.01
Net Revenue Statistics									
Inpatient net revenue per discharge	\$6,919	\$7,870	0.88	\$6,921	1.00	\$5,155	1.34	\$5,625	1.23
Inpatient net revenue per day	\$1,952	\$1,834	1.06	\$1,817	1.07	\$1,472	1.33	\$1,615	1.21
Outpatient net rev per visit	\$255	\$343	0.74	\$380	0.67	\$328	0.78	\$213	1.20